Inspiration and innovation. Together, they are an immutable force. The moment we see greatness, we are inspired. Compelled by our very nature to press onward and upward.

At TEL, we respect that force. We embrace it. We foster an atmosphere of creativity, pride and encouragement. When inspiration sparks, innovation is not far behind.
PROFILE

Tokyo Electron Limited (TEL) is a world-leading supplier of semiconductor production equipment (SPE) and flat panel display (FPD) production equipment. We provide a broad lineup of products that offer superior process performance and high productivity and related services to semiconductor and LCD panel manufacturers around the world.

An unwavering commitment to customer satisfaction that dates back to our founding in 1963 has cemented our position as the market leader. Our competitive strength lies in our capability to proactively and precisely identify real customer needs and respond to them with cutting-edge technology and products.

With a global network that spans Japan, the U.S., Europe and Asia, we are opening up new frontiers for digital networks by contributing to enhancing our customers’ production lines through untiring dedication to technology innovation.

 CONTENTS

2  Consolidated Financial Highlights
To Our Stakeholders
4  Tetsuro Higashi, Chairman & CEO
6  Kiyoshi Sato, President & COO
8  Management Interview

Feature
18  CLEAN TRACK™ LITHIUS Pro™
20  Tokyo Electron at a Glance
22  Review of Operations
24  Research and Development
26  Corporate Governance
29  Board of Directors, Statutory Auditor and Executive Officers
30  Environmental, Health and Safety Activities
32  Intellectual Property Report
33  Financial Section
59  Subsidiaries and Affiliates
60  Investor Information

Disclaimer Regarding Forward-looking Statements

Matters discussed in this annual report, including forecasts of future business performance of Tokyo Electron, management strategies, beliefs and other statements are based on Tokyo Electron’s assumptions in light of information that is currently available. These forward-looking statements involve known or unknown risks, uncertainties and other factors that could cause actual results to differ materially from those referred to in the forward-looking statements.

Factors that have a direct or indirect impact on Tokyo Electron’s future performance include, but are not limited to:
• Economic circumstances in Japan and overseas, consumption trends, and large fluctuations in foreign exchange rates
• Changes in semiconductor and FPD markets
• Changes in the demand for products and services manufactured or offered by Tokyo Electron’s customers, such as semiconductor manufacturers, FPD manufacturers and electronics makers
• Tokyo Electron’s capabilities to continue to develop and provide products and services that respond to rapid technology innovation and changing customer needs in a timely manner

For details, please refer to Business-related and Other Risks on page 42.