PROFILE

Tokyo Electron Limited (TEL) is a world-leading supplier of semiconductor production equipment (SPE) and flat panel display (FPD) production equipment. We provide a broad lineup of products that offer superior process performance and high productivity and related services to semiconductor and LCD panel manufacturers around the world. Additionally, photovoltaic (PV) cell production equipment has been in the product lineup since 2009.

An unwavering commitment to customer satisfaction that dates back to our founding in 1963 has cemented our position as the market leader. Our competitive strength lies in our capability to proactively and precisely identify real customer needs and respond to them with cutting-edge technology and products.

With a global network that spans Japan, the U.S., Europe and Asia, we are opening up new frontiers for digital networks by contributing to enhancing our customers’ production lines through untiring dedication to technology innovation.

CONTENTs

1 CONSOLIDATED FINANCIAL HIGHLIGHTS
2 TO OUR STAKEHOLDERS
4 INTERVIEW WITH THE CEO
10 TOKYO ELECTRON AT A GLANCE
12 REVIEW OF OPERATIONS
14 RESEARCH AND DEVELOPMENT/INTELLECTUAL PROPERTY
16 ENVIRONMENTAL, HEALTH AND SAFETY ACTIVITIES
18 CORPORATE GOVERNANCE
24 BOARD OF DIRECTORS,
  STATUTORY AUDITORS AND EXECUTIVE OFFICERS
25 FINANCIAL SECTION
52 GROUP COMPANIES
53 INVESTOR INFORMATION

Disclaimer Regarding Forward-looking Statements

Matters discussed in this annual report, including forecasts of future business performance of Tokyo Electron, management strategies, beliefs and other statements are based on Tokyo Electron’s assumptions in light of information that is currently available. These forward-looking statements involve known or unknown risks, uncertainties and other factors that could cause actual results to differ materially from those referred to in the forward-looking statements.

Factors that have a direct or indirect impact on Tokyo Electron’s future performance include, but are not limited to:

• Economic circumstances in Japan and overseas, consumption trends, and large fluctuations in foreign exchange rates
• Changes in semiconductor/FPD/PV markets
• Changes in the demand for products and services manufactured or offered by Tokyo Electron’s customers, such as semiconductor manufacturers, FPD manufacturers, photovoltaic cell manufacturers and electronics makers
• Tokyo Electron’s capabilities to continue to develop and provide products and services that respond to rapid technology innovation and changing customer needs in a timely manner

For details, please refer to Business-related and Other Risks on page 32.